

Trustee attendance at 2025-2026 meetings

(this includes Trust Board meetings and Trust Sub-Committee meetings)

<u>Trustees</u>	<u>roles</u>	<u>Term of office</u>
Ian Baker	Responsible Officer	01/03/2016 – 08/12/2027
Jenny Dwyer	Careers	08/12/2020 – 07/12/2028
Richard Hill		01/03/2016 – 08/12/2027
Roger Margand	Vice Chair, Safeguarding, Attendance	14/12/2017 – 13/12/2029
Tom North	Health & Safety	07/07/2021 – 06/07/2029
Peter Rout	Chair	01/03/2016 – 08/12/2027
Caroline Saint		13/12/2023 – 13/12/2027
Penny Sheppard	SEND	13/02/2020 – 12/02/2028
Jonathan Taylor	CEO	01/03/2016 – while CEO

TRUST BOARD

Meeting attendance 2025-2026

Trustees	2 Oct 2025	10 Dec 2025	5 March 2026	14 May 2026	8 July 2026	Total attended
Ian Baker	N	N				. / 5
Jenny Dwyer	N	Y				. / 5
Richard Hill	Y	Y				. / 5
Roger Margand	N	Y				. / 5
Tom North	Y	Y				. / 5
Peter Rout	Y	Y				. / 5
Caroline Saint	Y	Y				. / 5
Penny Sheppard	N	N				. / 5
Jonathan Taylor	Y	Y				. / 5
Meeting quorate	yes	yes				

Y= attended, N=Apologies accepted, NA= Apologies not Accepted, NS= No apologies Sent, n/a = not on this committee, C=Meeting Cancelled

AGM on 10th December 2025. 7 Trustees attended. Apologies from: Ian Baker and Penny Sheppard.

AUDIT & RISK COMMITTEE

Meeting attendance 2025-2026

	19 Nov 2025	18 March 2026	17 June 2026	Total attended
Ian Baker (Chair)	Y			. / 3
Roger Margand	N			. / 3
Peter Rout	Y			. / 3
Jonathan Taylor (invited, but is not a committee member)	Y			. / 3
Meeting quorate	no			

BOARDING COMMITTEE

Meeting attendance 2025-2026

	12 Nov 2025	4 March 2026	10 June 2026	Total attended
Roger Margand	N			. / 3
Peter Rout	Y			. / 3
Jonathan Taylor	N			. / 3

EDUCATION COMMITTEE

Primary Education - Meeting attendance 2025-2026

	8 Oct 2025	9 Oct 2025	23 Oct 2025	15 Jan 2026	22 Jan 2026	26 Jan 2026	1 July 2026	Total attended
Tom North	Y	Y	N					. / 7
Peter Rout	Y	Y	Y					. / 7
Caroline Saint	n/a	n/a	n/a					. / 4
Penny Sheppard (Chair)	N	N	N					. / 7
Jonathan Taylor	Y	Y	Y					. / 7

Secondary Education - Meeting attendance 2025-2026

	13 Oct 2025	15 Oct 2025	16 Oct 2025	28 Jan 2026	2 Feb 2026	5 Feb 2026	30 June 2026	Total attended
Jenny Dwyer (Chair)	Y	Y	Y					. / 7
Tom North	Y	N	N					. / 7
Peter Rout	Y	Y	Y					. / 7
Caroline Saint	Y	Y	Y					. / 7
Jonathan Taylor	Y	Y	N					. / 7

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Joint Primary & Secondary Education - Meeting attendance 2025-2026

	10 Nov 2025	2 Mar 2026	6 July 2026	Total attended
Jenny Dwyer	Y			. / 3
Tom North	Y			. / 3
Peter Rout	Y			. / 3
Penny Sheppard	N			. / 3
Jonathan Taylor	Y			. / 3

FINANCE COMMITTEE

Meeting attendance 2025-2026

	13 Oct 2025	3 Dec 2025	4 Feb 2026	11 Mar 2026	13 May 2026	1 July 2026	Total attended
Ian Baker	N	Y					. / 6
Roger Margand	N	N					. / 6
Peter Rout (Chair)	Y	Y					. / 6
Jonathan Taylor	Y	Y					. / 6

HR & REMUNERATION COMMITTEE

Meeting attendance 2025-2026

	27 Nov 2025	4 June 2026	Total attended
Richard Hill (Chair)	Y		. / 2
Roger Margand	N		. / 2
Peter Rout	Y		. / 2
Caroline Saint	N		. / 2
Jonathan Taylor	Y		. / 2

INFRASTRUCTURE COMMITTEE

Meeting attendance 2025-2026

	13 Nov 2025	12 March 2026	8 June 2026	Total attended
Tom North (Chair)	Y			. / 3
Peter Rout	Y			. / 3
Jonathan Taylor	Y			. / 3

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 n/a = not on this committee, C=Meeting Cancelled

COMPLIANCE COMMITTEE

Meeting attendance 2025-2026

Trustees	26 Nov 2025	16 March 2026	Total attended
Jenny Dwyer	Y		. / 2
Roger Margand (Chair)	Y		. / 2
Tom North	Y		. / 2
Peter Rout	Y		. / 2
Caroline Saint	Y		. / 2

SAPIENTIA LETTINGS LIMITED AGM

Meeting attendance 2025-2026

Directors	5 Dec 2025
Peter Rout	Y
Jonathan Taylor	Y

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